Stock Code: 1215



CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD.

2021 Annual General Shareholders' Meeting

Meeting Handbook

June 24, 2021

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CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD.

2021 Annual General Shareholders' Meeting

Agenda

- I. Time: 10:00 a.m., Thursday, June 24, 2021
- II. Place: Conference Room at Nantou plant of the Company

No. 17, Gongye E. Rd., Nangang Industrial Park, Nantou City, Nantou County,

Taiwan

III. Meeting Procedures

- 1. Call the Meeting to Order
- 2. Chairman Takes Chair
- 3. Chairman Remarks
- 4. Management Reports
 - (1) 2020 Business Report.
 - (2) Audit Committee's Review Report on the 2020 Financial Statements and Records.
 - (3) Report of Distribution of 2020 Employees' Compensation.
 - (4) Report of Distribution of 2020 Cash Dividends.
- 5. Proposals
 - (1) Adoption of the 2020 Business Report and Financial Statements.
 - (2) Adoption of the Proposal for 2020 Distribution of Surplus Earnings.
- 6. Discussion
 - (1) Amendment to the "Rules for Election of Directors".
- 7. Election

Re-election of Directors.

- 8. Questions and Motions
- 9. Meeting Adjournment

Management Reports

- 1.2020 Business Report (Please refer to page 8, Attachment 1)
- 2. Audit Committee's Review Report on the 2020 Financial Statements and Records (Please refer to page 9, Attachment 2)
- 3. Report of Distribution of 2020 Employees' Compensation
 - (1) In accordance with Article 29-1 of the Company's Articles of Incorporation, employees' compensation shall be distributed at least 1% of profits of the current year.
 - (2) The 2020 employees' compensation is NT\$20,889,300 which was approved by the meeting of the Board of Directors on May 11, 2021, and totally distributed in cash.
- 4. Report of Distribution of 2020 Cash Dividends
 - (1) In accordance with Article 29 of the Company's Articles of Incorporation, when the distributable dividends is paid in cash, the proposal shall be resolved by a majority vote at a meeting of the Board of Directors attended by two-thirds of the total number of directors of the Company, and reported to the annual general shareholders' meeting.
 - (2) The 2020 Cash Dividends is at NT\$ 4.5 per share, amounting to NT\$ 1,205,959,491 in total which was resolved by the meeting of the Board of Directors on May 11, 2021. The cash dividend distribution will be rounded down to the nearest NT dollar and the sum of the cash dividend with a value less than NT\$1 will be recognized as the Company's other income.
 - (3) If the proposed profit distribution rate is affected by the number of outstanding shares due to a buyback of shares or other reasons, the Chairman is authorized to adjust the changes.

Proposals

Item 1 Proposed by the Board

Proposal: Adoption of the 2020 Business Report and Financial Statements.

Explanation:

- 1. CPE's 2020 Financial Statements, including the Balance Sheets, Statements of Comprehensive Income, Statements of Changes in Equity, and Statements of Cash Flows, were audited by independent auditors. Such Financial Statements together with Business Report had been resolved by the Board of Directors and reviewed by the Audit Committee.
- 2. The aforementioned report and statements are attached hereto as page 8~27, Attachments 1, 3 and 4. Please ratify.

Resolution:

Item 2 Proposed by the Board

Proposal: Adoption of the Proposal for 2020 Distribution of Surplus Earnings.

Explanation:

Table of 2020 Distribution of Surplus Earnings was prepared in accordance with Article 29 of the Company's Articles of Incorporation, and had been resolved by the Board of Directors and reviewed by the Audit Committee. The aforementioned Table is attached hereto as page 28, Attachments 5. Please ratify.

Resolution:

Discussion

Item 1 Proposed by the Board

Proposal: Amendment to the "Rules for Election of Directors". Please proceed to resolve.

Explanation:

In order to conform to the related laws and regulations of the competent authorities and the needs of commercial practice, the Company hereby proposes to amend the "Rules for Election of Directors". Please refer to page 29~31, Attachment 6, the Comparison Table for the Rules for Election of Directors.

Resolution:

Election

Item 1 Proposed by the Board

Proposal: Re-election of Directors.

Explanation:

1. The term of the Company's Boards of Directors (including independent directors) will expire on June 12, 2021 and shall be elected at this Annual General Shareholders' Meeting.

- 2. In accordance with the Article 18 of the Company's Articles of Incorporation, eight directors (including three independent directors) shall be elected with three-year tenure, commencing on June 24, 2021 and expiring on June 23, 2024.
- 3. The directors of the Company shall be elected by adopting candidates nomination system; and the shareholders shall elect the directors from among the nominees listed in the roster of director candidates, whose education, experience and relevant information are listed below:

	-, <u>1350 54</u>	stron, onpoi	Director Candidates		
Name	Education	Experience	Present Position	Shareholding	Name of represented juristic person
Prasert Poongkumarn	Honorary Doctorate of Prince of Songkla University, Thailand	Vice Chairman of CP Group (Thailand)	Director of the Company	26,802,733 shares	Charoen Pokphand (Taiwan) Investment Ltd., Bermuda
Wu Yeh Cheng	Honorary Doctorate of Agricultural Sciences, NPUST	Senior Executive Vice President of Chia Tai Group	3. Director of Charoen Pokphand (Taiwan)	26,802,733 shares	Charoen Pokphand (Taiwan) Investment Ltd., Bermuda
Chu Hsiung Lin	Bachelor of Foreign Language Dept., Tamkang University	Senior Vice President of Chia Tai Group	 Director of the Company Senior Vice President of the Company Director of Plenty Type Limited (Cayman Islands) Chairman of Charoen Pokphand (Taiwan) Corp., Ltd. Chairman of Arbor Acres (Taiwan) Co., Ltd. 	26,802,733 shares	Charoen Pokphand (Taiwan) Investment Ltd., Bermuda
Thong Chotirat	Bachelor of Rajamangala University of Technology, Thailand	of Chia Tai (China)	 Director of the Company CEO of the Company Director of Charoen Pokphand (Taiwan) Corp., Ltd. Director of Arbor Acres (Taiwan) Co., Ltd. 	26,802,733 shares	Charoen Pokphand (Taiwan) Investment Ltd., Bermuda
Monchai Leelaharat	MBA of Kasetsart University	CFO of Chia Tai Group (China Area)	 Director of the Company CFO of the Company Director of Plenty Type Limited (Cayman Islands) Director of Rui Mu Foods Co., Ltd. Director of Rui Fu Foods Co., Ltd. Director of Sheng Da Foods Co., Ltd. Director of Feng Sheng Livestock Co., Ltd. Supervisor of Charoen Pokphand (Taiwan) Corp., Ltd. Chairman of Ta Chung Investment Co., Ltd. Chairman of Chun Ta Investment Co., Ltd. 	26,802,733 shares	Charoen Pokphand (Taiwan) Investment Ltd., Bermuda

		Independent Directors C	andidates	
Name	Education	Experience	Present Position	Shareholding
Yen Sung Li	Master of Accounting Dept., Soochow University	Association 3. Director of Accounting Research and Development Foundation 4. Director of Taiwan Accounting Association	 Member of the Company's Audit Committee Member of the Company's Remuneration Committee Independent Director of Sincere Navigation Corporation Independent Director of Taiwan FamilyMart Co., Ltd. Independent Director of Chicony Electronics Co., Ltd. Supervisor of Real Estate Agents Transaction Guaranty Foundation 	0 share
Tsu M. Ongg	Master of Illinois Institute of Technology, USA	Engineering Consultants, Ltd. 3. Director of Chunghwa Chemical Synthesis &	 Member of the Company's Audit Committee Member of the Company's Remuneration Committee Head of Habitech Architects Director of Career Consulting Co., Ltd. Supervisor of Fubon Real Estate Management 	0 share
Shui-Yung Lin	Master, Graduate Institute of China Studies, Tamkang University, Taiwan Master, Graduate Institute of International Tax, Northrop University, USA	Chairman of the Export-Import Bank of the Republic of China	Advisor of Chinese International Economic Cooperation Association (CIECA) Advisor of Ty-Ya Group	0 share

Voting Results:

Questions and Motions

Meeting Adjournment

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD.

2020 Business Report

1. Operating Principles

For a long time, we have been dedicated to the agriculture, livestock, and food core business. We aggressively established a business model to integrate upper, middle, and lower stream of the industry, including feed manufacturing, livestock breeding, electric slaughtering, fresh frozen meat, meat processing food, egg products, etc. In addition, implementing our marketing strategies of brands enhancement, intensive physical e-commerce channels, procurement and R&D strategies, and also the most rigorous quality control operation, we insist on a fully control of quality and completed traceability from raw material supply chain management, processing, warehousing to products delivering in order to ensure the food safety. Our consistent business philosophy is to provide consumers with high-quality meat which is safe, hygienic, convenient, healthy, and highly qualified with reasonable price.

2. Implementation Overview

The vertically integrated business model and the resources integration constructed for a long time have demonstrated significant competitive advantages and benefits for quality control and production cost reduction. With the efforts of the management team and all colleagues, 2020 EPS of NT\$6.18 hit a record high since the Company's stock was listed on the Taiwan Stock Exchange.

3. Operating Performance

According to the Company's 2020 Parent Company Only Financial Statements, the operating revenue was NT\$21,160,706 thousands, the operating profit was NT\$1,948,668 thousands, the profit before income tax was NT\$2,066,531 thousands, and the earnings per share before income tax was NT\$7.71.

4. Budget Implementation

In accordance with the "Regulations Governing the Publication of Financial Forecast of Public Companies", the Company does not have to prepare financial forecasts to the public in 2020. However, the overall business performance is better than the company's internal operating plan.

5. Profitability Analysis (Based on the Company's 2020 Parent Company Only Financial Statements)

Return on total assets	9.93%
Return on owners' Equity	20.42%
Ratio of profit before income tax to paid-in capital	77.11%
Profit margin	7.83%
Earnings Per Share	NT\$ 6.18

6. Research and Development

- (1) Develop a variety of Chinese and exotic cuisines, such as Garlic chicken soup, Thai-style basil pork rice, Cantonese-style basmati fried rice, etc., for consumers to enjoy delicious meal anytime anywhere in a more convenient and simple way.
- (2) Targeting the needs and trends for high-protein diets, further develop more flavored chicken breast salad products, such as pomelo lemon and Sichuan spicy flavor, and expand the sales market shares of each channel.

Chairman: Wu Yeh, Cheng CEO: Thong Chotirat Chief Accountant: Su Hua Lee

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD.

Audit Committee's Review Report

The Board of Directors has submitted the Company's Business Report, Financial Statements and

Proposal for Distribution of Surplus Earnings for the year 2020 to Audit Committee. The CPA firm of

PricewaterhouseCoopers, Taiwan had audited the Financial Statements and issued the Audit Report. The

aforementioned Business Report, Financial Statements and Proposal for Distribution of Surplus Earnings had

been reviewed by the Audit Committee and deemed that it is complied with the Company Act, related laws

and regulations. In accordance with the Article 14-4 of the Securities and Exchange Act and the Article 219

of the Company Act, we hereby submit the report.

To:

The 2021 Annual General Shareholders' Meeting of the Company

Convener of Audit Committee: Li, Yen Sung

Date: May 11, 2021

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Shareholders of Charoen Pokphand Enterprise (Taiwan) Co., Ltd.

Opinion

We have audited the accompanying parent company only balance sheets of Charoen Pokphand Enterprise (Taiwan) Co., Ltd. as at December 31, 2020 and 2019, and the related parent company only statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the parent company only financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying parent company only financial statements present fairly, in all material respects, the financial position of Charoen Pokphand Enterprise (Taiwan) Co., Ltd. as at December 31, 2020 and 2019, and its financial performance and its cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

Basis for opinion

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and generally accepted auditing standards in the Republic of China. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the parent company only financial statements section of our report. We are independent of Charoen Pokphand Enterprise (Taiwan) Co., Ltd. in accordance with the Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the parent company only financial statements of the current period. These matters were addressed in the context of our audit of the parent company only financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the Company's 2020 parent company only financial statements are stated as follows:

Evaluation of net realisable value of inventories

Description

Refer to Note 4(9) for accounting policies adopted for the valuation of inventories, Note 5(2) for uncertainty of accounting estimates and assumptions of valuation of inventories, and Note 6(3) for details of inventories. As at December 31, 2020, the carrying amount of inventories and allowance for inventory valuation losses amounted to NT\$1,192,187 thousand and NT\$7,000 thousand, respectively.

The main activities of the Company are the manufacturing and sales of animal feeds, fresh and processed meat products. As the market prices are affected by changes in macro-economic environment, there is a higher risk of inventory valuation losses. In addition, the evaluation of net realisable value of inventories is subject to management's judgement, and considering that feeds, fresh and processed meat products comprise most of the Company's inventories which is significant to the financial statements, the evaluation of net realisable value of inventories was identified as a key audit matter.

How our audit addressed the matter

We performed the following audit procedures in respect of the above key audit matter:

- 1. Based on our understanding of the Company's operations and related industry, assessed the reasonableness of related policies and procedures applied to the net realisable value of inventories and ascertained the consistent application.
- 2. Obtained statements of net realisable value of inventories as at balance sheet date, validated source data of merchandise prices and recalculated the provision for inventory valuation losses in order to confirm consistent application of respective procedures and policies.

Measurement of biological assets

Description

Refer to Note 4(11) for accounting policies adopted for biological assets, Note 5(2) for uncertainty of accounting estimates and assumptions in measuring fair value of biological assets, and Note 6(5) for details of biological assets. As at December 31, 2020, the carrying amount of biological assets amounted to NT\$1,685,001 thousand.

The Company's biological assets is mainly comprised of broiler chicken, breeder chicken, fattening swine and breeder swine, etc. Except when the fair value cannot be reliably measured, biological assets should be measured at fair value less costs to sell on initial recognition and at the end of each reporting period. As the market prices of fresh, processed meat, livestock and poultry are affected by animal epidemic and market demand in Taiwan, biological assets with active market prices have a higher risk of fluctuations in fair value. Since the amount of biological assets is significant to the financial statements and the methods adopted in measuring each category of biological assets, market prices applied and items accounted for as costs to sell are all subject to management's judgement and with high uncertainty, the measurement of biological assets was identified as a key audit matter.

How our audit addressed the matter

We performed the following audit procedures in respect of the above key audit matter:

- 1. Based on our understanding of the Company's operations and related industry, assessed the reasonableness of related policies and procedures applied in measuring biological assets, and ascertained the consistent application.
- 2. As at the balance sheet date, ascertained that all the active market prices information are available and reliable for biological assets measured at fair value less costs to sell. Also, validated source data of active market prices and the reasonableness of the major components of costs to sell.

Responsibilities of management and those charged with governance for the parent company only financial statements

Management is responsible for the preparation and fair presentation of the parent company only financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and for such internal control as management determines is necessary to enable the preparation of parent company only financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the parent company only financial statements, management is responsible for assessing Charoen Pokphand Enterprise (Taiwan) Co., Ltd.'s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Charoen Pokphand Enterprise (Taiwan) Co., Ltd. or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the Audit Committee, are responsible for overseeing Charoen Pokphand Enterprise (Taiwan) Co., Ltd.'s financial reporting process.

Auditors' responsibilities for the audit of the parent company only financial statements

Our objectives are to obtain reasonable assurance about whether the parent company only financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the generally accepted auditing standards in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these parent company only financial statements.

As part of an audit in accordance with the generally accepted auditing standards in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the parent company only financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Charoen Pokphand Enterprise (Taiwan) Co., Ltd.'s internal control.

- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Charoen Pokphand Enterprise (Taiwan) Co., Ltd.'s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the parent company only financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the parent company only financial statements, including the disclosures, and whether the parent company only financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within Charoen Pokphand Enterprise (Taiwan) Co., Ltd. to express an opinion on the parent company only financial statements. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the parent company only financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

For and on behalf of PricewaterhouseCoopers, Taiwan

March 23, 2021

The accompanying parent company only financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying parent company only financial statements and report of independent accountants are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and

their applications in practice.

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. PARENT COMPANY ONLY BALANCE SHEETS (Expressed in thousands of New Taiwan dollars)

A		December 31, 2020		December 31, 2019 AMOUNT %			
Assets		AMOUNT	<u>%</u>		AMOUNT	<u>%</u>	
Current assets							
Cash and cash equivalents	\$	61,011	-	\$	86,377	-	
Notes receivable, net		264,934	2		301,121	2	
Accounts receivable, net		1,700,313	10		1,712,470	10	
Accounts receivable - related parties		29,548	-		26,496	-	
Other receivables		12,081	-		7,136	-	
Inventories, net		1,185,187	7		1,438,813	9	
Biological assets - current		1,285,888	7		1,186,865	7	
Prepayments		415,452	2		263,304	2	
Other current assets		47,934			7,700		
Total current assets		5,002,348	28		5,030,282	30	
Non-current assets							
Investments accounted for using equity method		2,662,155	15		3,059,156	18	
Property, plant and equipment, net		9,237,343	52		7,752,623	46	
Right-of-use assets		316,989	2		341,526	2	
Intangible assets		171	-		592	-	
Biological assets - non-current		399,113	2		386,143	2	
Deferred income tax assets		52,208	-		67,664	1	
Other non-current assets		99,431	1		89,304	1	
Total non-current assets		12,767,410	72		11,697,008	70	
Total assets	\$	17,769,758	100	\$	16,727,290	100	

(Continued)

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. PARENT COMPANY ONLY BALANCE SHEETS

(Expressed in thousands of New Taiwan dollars)

		December 31, 2020			December 31, 2019	
Liabilities and Equity		AMOUNT	<u></u> %		AMOUNT	<u>%</u>
Current liabilities	_			_		
Short-term borrowings	\$	2,092,716	12	\$	2,070,000	12
Short-term notes and bills payable		599,426	3		978,659	6
Notes payable		541,034	3		455,941	3
Notes payable - related parties		470	-		820	-
Accounts payable		692,047	4		641,396	4
Accounts payable - related parties		9,884	-		15,378	-
Other payables		669,376	4		656,693	4
Other payables - related parties		7,348	-		22,750	-
Current income tax liabilities		239,195	1		161,634	1
Current lease liabilities		19,730	-		19,952	-
Other current liabilities		180,000	1		580,000	4
Total current liabilities		5,051,226	28		5,603,223	34
Non-current liabilities						
Long-term borrowings		3,970,000	22		2,730,000	16
Deferred income tax liabilities		18,822	-		21,087	-
Non-current lease liabilities		284,587	2		308,246	2
Other non-current liabilities		140,137	1		142,402	1
Total non-current liabilities		4,413,546	25		3,201,735	19
Total liabilities		9,464,772	53		8,804,958	53
Equity attributable to owners of parent						
Share capital						
Common stock		2,679,910	15		2,679,910	16
Capital surplus						
Capital surplus		3,957	-		2,137	-
Retained earnings						
Legal reserve		880,252	5		733,781	4
Unappropriated retained earnings		3,332,669	19		2,907,219	17
Other equity interest						
Other equity interest		1,408,198	8		1,599,285	10
Total equity		8,304,986	47		7,922,332	47
Significant contingent liabilities and unrecognised		_			_	
contract commitments						
Significant events after the balance sheet date						
Total liabilities and equity	\$	17,769,758	100	\$	16,727,290	100

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. PARENT COMPANY ONLY STATEMENTS OF COMPREHENSIVE INCOME (Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

			Yea	ar ended I	Decemb			
		2020				2019		
Items	_	AMOUNT		%		AMOUNT	_	%
Operating revenue	\$	21,160,706	,	100	\$	20,173,520	,	100
Operating costs	(17,766,264)	(84)	(17,352,813)	(86)
Net operating margin		3,394,442		16		2,820,707	_	14
Operating expenses								
Selling and marketing expenses	(883,541)	(4)	(883,445)	(4)
General and administrative expenses	(584,406)	(3)	(501,022)	(3)
Expected credit impairment (loss) gain	(4,670)	_			20	_	
Total operating expenses	(1,472,617)	(<u>7</u>)	(1,384,447)	(<u>7</u>)
Other income and expense, net		26,843			(12,411)	_	
Operating profit		1,948,668		9	-	1,423,849	_	7
Non-operating income and expenses								
Interest income		287		-		255		-
Other income		8,378		-		6,874		-
Other gains and losses		78,872		-	(18,919)		-
Finance costs	(68,827)		-	(74,605)	(1)
Share of profit of associates and joint ventures								
accounted for using equity method		99,153		1		403,770	_	2
Total non-operating income and expenses		117,863		1		317,375	_	1
Profit before income tax		2,066,531		10		1,741,224		8
Income tax expense	(409,449)	(2)	(277,298)	(1)
Profit for the year	\$	1,657,082		8	\$	1,463,926		7
Other comprehensive income								
Components of other comprehensive income that will not be reclassified to profit or loss Other comprehensive income, before tax, actuarial (loss) gains on defined benefit plans Share of other comprehensive income of associates and joint ventures accounted for using equity method, components of other	(\$	16,540)		-	\$	2,561		-
comprehensive income that will not be reclassified to profit or loss Income tax related to components of other comprehensive income that will not be	(75,563)		-		372,541		2
reclassified to profit or loss		3,308		_	(512)		_
Other comprehensive (loss) income that								
will not be reclassified to profit or loss	(88,795)				374,590	_	2
Components of other comprehensive income that will be reclassified to profit or loss Currency translation differences of foreign operations	(115,489)	(1)	(44,672)		_
Other comprehensive loss that will be								
reclassified to profit or loss	(115,489)	(_	1)	(44,672)	_	
Total other comprehensive (loss) income for								
the year	(\$	204,284)	(1)	\$	329,918		2
Total comprehensive income for the year	\$	1,452,798	`	7	\$	1,793,844		9
Earnings per share (in dollars) Basic earnings per share	\$			6.18	\$			5.46
Diluted earnings per share	\$			6.17	\$			5.46
Diace carnings per share	Ψ			0.17	Ψ			5.40

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. PARENT COMPANY ONLY STATEMENTS OF CHANGES IN EQUITY YEARS ENDED DECEMBER 31, 2020 AND 2019

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

			Retained	d Earnings	Other equi	ity interest	
	Share capital - common stock	Capital surplus	Legal reserve	Unappropriated retained earnings	Financial statements translation differences of foreign operations	Unrealised gains (losses) from financial assets measured at fair value through other comprehensive income	Total equity
<u>2019</u>							
Balance at January 1, 2019	\$ 2,679,910	\$ 1,652	\$ 638,708	\$ 2,341,559	\$ 27,240	\$ 1,242,907	\$ 6,931,976
Profit for the year				1,463,926			1,463,926
Other comprehensive income (loss)	-	-	=	780	(44,672)	373,810	329,918
Total comprehensive income (loss)				1,464,706	(44,672)	373,810	1,793,844
Appropriations of 2018 earnings							
Legal reserve	-	-	95,073	(95,073)	-	=	-
Cash dividends to shareholders	-	-	-	(803,973)	-	-	(803,973)
Capital surplus - dividends not received by shareholders		485			<u> </u>		485
Balance at December 31, 2019	\$ 2,679,910	\$ 2,137	\$ 733,781	\$ 2,907,219	(\$ 17,432)	\$ 1,616,717	\$ 7,922,332
<u>2020</u>				·			
Balance at January 1, 2020	\$ 2,679,910	\$ 2,137	\$ 733,781	\$ 2,907,219	(\$ 17,432)	\$ 1,616,717	\$ 7,922,332
Profit for the year	-		=	1,657,082		=	1,657,082
Other comprehensive loss		<u>-</u> _		(13,197_)	(115,489)	(75,598)	(204,284)
Total comprehensive income (loss)	-		-	1,643,885	(115,489)	(75,598)	1,452,798
Appropriations of 2019 earnings						· · · · · · · · · · · · · · · · · · ·	
Legal reserve	-	-	146,471	(146,471)	-	-	-
Cash dividends to shareholders	-	-	-	(1,071,964)	-	-	(1,071,964)
Capital surplus - dividends not received by shareholders	-	591	-	-	-	-	591
Capital surplus - changes in ownership interests in		4.050					4.050
subsidiaries		1,229	<u>-</u>	-	-	<u> </u>	1,229
Balance at December 31,2020	\$ 2,679,910	\$ 3,957	\$ 880,252	\$ 3,332,669	(\$ 132,921)	\$ 1,541,119	\$ 8,304,986

The accompanying notes are an integral part of these parent company only financial statements.

Chairman: Wu Yeh, Cheng

CEO: Thong Chotirat

Chief Accountant: Su Hua Lee

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS

(Expressed in thousands of New Taiwan dollars)

	Year ended December 31						
		2020		2019			
CASH FLOWS FROM OPERATING ACTIVITIES							
Profit before tax	\$	2,066,531	\$	1,741,224			
Adjustments							
Adjustments to reconcile profit (loss)							
Expected credit impairment (gain) loss		4,670	(20)			
Depreciation		638,240		587,631			
Depreciation of right-of-use assets		39,481		35,504			
Amortization	,	4,085	,	4,211			
Interest income	(287)	(255)			
Interest expense (Gain on reversal of) provision for loss on inventory market price decline	(68,827		74,605			
	(53,000)		45,200			
Change in fair value less cost to sell of biological assets Share of profit or loss of associates and joint ventures accounted for using	(26,843)		12,411			
equity method	(99,153)	(403,770)			
Gains on disposal of property, plant and equipment		12,535)	(4,241			
Gain arising from lease modifications		2)	(1)			
Changes in operating assets and liabilities	(2)	(1)			
Changes in operating assets and nationales Changes in operating assets							
Notes receivable		36,187		30,077			
Accounts receivable		7,488	(96,421)			
Accounts receivable - related parties	(3,053)	(8,412			
Other receivables	(4,945)		13,065			
Inventories	(306,626	(444,906)			
Biological assets	(85,150)	(116,831)			
Prepayments	(152,237)	(278,542			
Changes in operating liabilities	(152,257		2,0,0.2			
Notes payable		85,093		100,502			
Notes payable - related parties	(350)	(1,154)			
Accounts payable	`	50,651	ì	18,610)			
Accounts payable - related parties	(5,494)		2,753			
Other payables	Ì	3,303)		135,288			
Other payables - related parties	Ì	15,402		1,320			
Net defined benefit liabilities	Ì	18,806)	(18,008)			
Cash inflow generated from operations	`	2,827,319	`	1,966,528			
Cash paid for income tax	(315,389)	(321,676)			
Net cash flows from operating activities	`	2,511,930	`-	1,644,852			
CASH FLOWS FROM INVESTING ACTIVITIES		, , ,					
Acquisition of investment accounted for using the equity method	(202,022)	(66,860)			
Acquisition of property, plant and equipment	Ì	2,110,402	Ì	1,388,578)			
Proceeds from disposal of property, plant and equipment		15,615		8,172			
Acquisition of intangible assets	(83)		-			
Increase in other current assets	(40,234)	(250)			
(Increase) decrease in other non-current assets	(13,708)		11,208			
Cash receipt of interest		287		255			
Cash receipt of dividends		508,353		36,154			
Net cash flows used in investing activities	(1,842,194)	(1,399,899)			
CASH FLOWS FROM FINANCING ACTIVITIES							
Increase (decrease) in short-term borrowings		22,716	(493,784)			
(Decrease) increase in short-term notes and bills payable	(379,233)		359,389			
Proceeds from long-term borrowings		6,050,000		4,630,000			
Payment of long-term borrowings	(5,210,000)	(3,780,000)			
Cash payment for interest	(68,390)	(77,117)			
Cash dividends paid to owners of parent	(1,071,964)	(803,973)			
Payment of lease liabilities	(38,822)	(48,879)			
Capital surplus - dividends not received by shareholders		591		485			
Net cash flows used in financing activities	(695,102)	(213,879)			
Net (decrease) increase in cash and cash equivalents	(25,366)		31,074			
Cash and cash equivalents at beginning of year		86,377		55,303			
Cash and cash equivalents at end of year	\$	61,011	\$	86,377			

The accompanying notes are an integral part of these parent company only financial statements. Chairman: Wu Yeh, Cheng CEO: Thong Chotirat Chief Accountant: Su Hua Lee

INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Shareholders of Charoen Pokphand Enterprise (Taiwan) Co., Ltd.

Opinion

We have audited the accompanying consolidated balance sheets of Charoen Pokphand Enterprise (Taiwan) Co., Ltd. and its subsidiaries (the "Group") as at December 31, 2020 and 2019, and the related consolidated statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2020 and 2019, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission.

Basis for opinion

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and generally accepted auditing standards in the Republic of China. Our responsibilities under those standards are further described in the *Auditors' responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the Group's 2020 consolidated financial statements. These matters were addressed in the context of our audit of the consolidated financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the Group's 2020 consolidated financial statements are stated as follows:

Evaluation of net realisable value of inventories

Description

Refer to Note 4(12) for accounting policies adopted for the valuation of inventories, Note 5(2) for uncertainty of accounting estimates and assumptions of valuation of inventories, and Note 6(4) for details of inventories. As at December 31, 2020, the carrying amount of inventories and allowance for inventory valuation losses amounted to NT\$1,328,153 thousand and NT\$11,761 thousand, respectively.

The main activities of the Group are the manufacturing and sales of animal feeds, fresh and processed meat products. As the market prices are affected by changes in macro-economic environment, there is a higher risk of inventory valuation losses. In addition, the evaluation of net realisable value of inventories is subject to management's judgement, and considering that feeds, fresh and processed meat products comprise most of the Group's inventories which is significant to the financial statements, the evaluation of net realisable value of inventories was identified as a key audit matter.

How our audit addressed the matter

We performed the following audit procedures in respect of the above key audit matter:

- 1. Based on our understanding of the Group's operations and related industry, assessed the reasonableness of related policies and procedures applied to the net realisable value of inventories, and ascertained the consistent application.
- 2. Obtained statements of net realisable value of inventories as at balance sheet date, validated source data of merchandise prices and recalculated the provision for inventory valuation losses in order to confirm consistent application of respective procedures and policies.

Measurement of biological assets

Description

Refer to Note 4(14) for accounting policies adopted for biological assets, Note 5(2) for uncertainty of accounting estimates and assumptions in measuring fair value of biological assets, and Note 6(5) for details of biological assets. As at December 31, 2020, the carrying amount of biological assets amounted to NT\$1,833,155 thousand.

The Group's biological assets is mainly comprised of broiler chicken, breeder chicken, fattening swine and breeder swine, etc. Except when the fair value cannot be reliably measured, biological assets should be measured at fair value less costs to sell on initial recognition and at the end of each reporting period. As the market prices of fresh, processed meat, livestock and poultry are affected by animal epidemic and market demand in Taiwan, biological assets with active market prices have a higher risk of fluctuations in fair value. Since the amount of biological assets is significant to the financial statements and the methods adopted in measuring each category of biological assets, market prices applied and items accounted for as costs to sell are all subject to management's judgement and with high uncertainty, the measurement of biological assets was identified as a key audit matter.

How our audit addressed the matter

We performed the following audit procedures in respect of the above key audit matter:

- 1. Based on our understanding of the Group's operations and related industry, assessed the reasonableness of related policies and procedures applied in measuring biological assets, and ascertained the consistent application.
- 2. As at the balance sheet date, ascertained that all the active market prices information are available and reliable for biological assets measured at fair value less costs to sell. Also, validated source data of active market prices and the reasonableness of the major components of costs to sell.

Other matter - Parent company only financial reports

We have audited and expressed an unqualified opinion on the parent company only financial statements of Charoen Pokphand Enterprise (Taiwan) Co., Ltd. as at and for the years ended December 31, 2020 and 2019.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the Audit Committee, are responsible for overseeing the Group's financial reporting process.

Independent accountant's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the generally accepted auditing standards in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with the generally accepted auditing standards in the Republic of China, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from

fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.

- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal controls.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Weng, Shih-Jung

For and on behalf of PricewaterhouseCoopers, Taiwan

March 23, 2021

The accompanying consolidated financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying consolidated financial statements and report of independent accountants are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (Expressed in thousands of New Taiwan dollars)

A COSTORIO	 December 31, 2020		December 31, 2019			
ASSETS	 AMOUNT	<u>%</u>		AMOUNT	<u>%</u>	
Current assets						
Cash and cash equivalents	\$ 247,679	1	\$	873,651	5	
Notes receivable, net	280,767	2		315,760	2	
Accounts receivable, net	1,903,391	10		1,822,619	10	
Other receivables	13,495	-		9,978	-	
Inventories, net	1,316,392	7		1,537,630	8	
Biological assets - current	1,434,043	7		1,295,872	7	
Prepayments	444,931	2		312,616	2	
Non-current assets or disposal groups classified						
as held for sale, net	-	-		670,458	3	
Other current assets	 47,934			7,700		
Total current assets	 5,688,632	29		6,846,284	37	
Non-current assets						
Non-current financial assets at fair value through						
other comprehensive income	1,925,872	10		2,119,249	11	
Investments accounted for using equity method	99,880	-		-	-	
Property, plant and equipment, net	10,896,118	56		8,767,246	47	
Right-of-use assets	345,915	2		346,074	2	
Intangible assets	174	-		13,833	-	
Biological assets - non-current	399,112	2		386,143	2	
Deferred income tax assets	82,496	-		74,908	-	
Other non-current assets	108,150	1		96,624	1	
Total non-current assets	13,857,717	71		11,804,077	63	
Total assets	\$ 19,546,349	100	\$	18,650,361	100	

(Continued)

$\frac{\text{CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. AND SUBSIDIARIES}}{\text{CONSOLIDATED BALANCE SHEETS}}$

(Expressed in thousands of New Taiwan dollars)

	December 31, 2020		December 31, 2019	
LIABILITIES AND EQUITY	AMOUNT	%	AMOUNT	%
Current liabilities				
Short-term borrowings	\$ 2,659,715	14	\$ 2,343,488	13
Short-term notes and bills payable	599,426	3	978,659	5
Notes payable	600,078	3	473,913	3
Accounts payable	746,284	4	676,744	4
Accounts payable - related parties	1,273	-	5,621	-
Other payables	738,247	4	706,865	4
Other payables - related parties	7,348	-	22,750	-
Current income tax liabilities	249,670	1	170,531	1
Liabilities related to non-current assets or				
disposal groups classified as held for sale	-	-	457,523	2
Current lease liabilities	24,816	-	20,817	-
Other current liabilities	 213,250	1	593,250	3
Total current liabilities	5,840,107	30	6,450,161	35
Non-current liabilities	 			
Long-term borrowings	4,515,250	23	3,096,500	16
Deferred income tax liabilities	19,351	-	21,499	_
Non-current lease liabilities	296,281	1	310,490	2
Other non-current liabilities	141,874	1	144,717	1
Total non-current liabilities	4,972,756	25	3,573,206	19
Total liabilities	10,812,863	55	10,023,367	54
Equity attributable to owners of parent	 <u> </u>		 	
Share capital				
Common stock	2,679,910	14	2,679,910	14
Capital surplus				
Capital surplus	3,957	_	2,137	_
Retained earnings				
Legal reserve	880,252	5	733,781	4
Unappropriated retained earnings	3,332,669	17	2,907,219	15
Other equity interest				
Other equity interest	1,408,198	7	1,599,285	9
Equity attributable to owners of the parent	 8,304,986	43	7,922,332	42
Non-controlling interest	 428,500	2	704,662	4
Total equity	8,733,486	45	 8,626,994	46
Significant contingent liabilities and unrecognised	 		 -,,	
contract commitments				
Significant events after the balance sheet date				
Total liabilities and equity	\$ 19,546,349	100	\$ 18,650,361	100

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Expressed in thousands of New Taiwan dollars, except for earnings per share amounts)

	Year ended December 31									
	2020					2019				
Items	AMOUNT			%		AMOUNT		%		
Operating revenue	\$	22,189,635		100	\$	21,173,634		100		
Operating costs	(18,664,912)	(84)	(18,151,257)	(86)		
Net operating margin		3,524,723		16		3,022,377		14		
Operating expenses										
Selling and marketing expenses	(998,409)	(5)	(1,002,686)	(5)		
General and administrative expenses	(649,031)	(3)	(547,961)	(2)		
Expected credit impairment loss	(5,528)			(22)		_		
Total operating expenses	(1,652,968)	(8)	(1,550,669)	(_	7)		
Other income and expenses, net		26,843			(12,411)		_		
Operating profit		1,898,598		8		1,459,297		7		
Non-operating income and expenses										
Interest income		902		-		3,017		-		
Other income		65,806		-		52,208		-		
Other gains and losses		160,802		1		768,455		4		
Finance costs	(76,789)		-	(79,947)		-		
Share of loss of associates and joint										
ventures accounted for using equity										
method	(120)		-				_		
Total non-operating income and										
expenses		150,601		1		743,733		4		
Profit before income tax		2,049,199		9		2,203,030		11		
Income tax expense	(407,073)	(2)	(380,423)	(2)		
Profit for the year from continuing										
operations		1,642,126		7		1,822,607		9		
(Loss) profit from discontinued										
operations	(2,250)		_		776		_		
Profit for the year	\$	1,639,876		7	\$	1,823,383		9		

(Continued)

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Expressed in thousands of New Taiwan dollars, except for earnings per share amounts)

	Year ended December 31						
	2020			2019			
Items		AMOUNT	%		AMOUNT	%	
Other comprehensive income							
Components of other comprehensive							
income that will not be reclassified to							
profit or loss							
Other comprehensive income, before tax,							
actuarial gains (losses) on defined benefit							
plans	(\$	16,311)	-	\$	1,589	-	
Unrealised gain or loss on financial							
assets at fair value through other							
comprehensive income	(75,598)		<u> </u>	373,810	1	
Income tax related to components of							
other comprehensive income that will not		2.2.2		,	210)		
be reclassified to profit or loss		3,262		(318)		
Other comprehensive (loss) income							
that will not be reclassified to profit or	,	00.647)			275 001	1	
loss	(88,647)			375,081	1	
Components of other comprehensive							
income that will be reclassified to profit or loss							
Currency translation differences of foreign operations	(115,784)	(1) (46,597)		
		113,764)	(1		40,391)		
Other comprehensive loss that will be reclassified to profit or loss	(115,784)	(1) (46,597)		
Total other comprehensive (loss) income		113,764)	(1		40,391)		
for the year	(\$	204,431)	(1	2 (328,484	1	
Total comprehensive income for the year	\$	1,435,445	6	· —	2,151,867	10	
-	φ	1,433,443		φ	2,131,007		
Profit (loss) attributable to:	¢	1 657 002	7	¢	1 462 026	7	
Owners of the parent	\$	1,657,082	7	\$	1,463,926	7	
Non-controlling interest	\$	17,206) 1,639,876	7	\$	359,457 1,823,383	$\frac{2}{9}$	
	Ф	1,039,870	/	Þ	1,023,303	9	
Comprehensive income (loss) attributable							
to:	\$	1,452,798	6	\$	1,793,844	0	
Owners of the parent Non-controlling interest	φ (17,353)	6	Ф	358,023	8	
Non-controlling interest	\$	1,435,445	6	\$	2,151,867	$\frac{2}{10}$	
	Ψ	1,733,773		Ψ	2,131,007	10	
Earnings per share (in dollars)							
Basic earnings per share from continuing							
operations	\$		6.19	\$		5.45	
Basic earnings (loss) per share from	Ψ		0.17	Ψ		3.13	
discontinued operations	(0.01)		0.01	
Total basic earnings per share	\$		6.18			5.46	
Diluted earnings per share from	4		0.10	Ψ		00	
continuing operations	\$		6.18	\$		5.45	
Diluted earnings (loss) per share from	Ψ		0.10	Ψ		5.15	
discontinued operations	(0.01)		0.01	
Total diluted earnings per share	\$		6.17			5.46	
C 1							

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(Expressed in thousands of New Taiwan dollars)

Equity attributable to owners of the parent Retained earnings Other equity interest Unrealised gains (losses) Financial from financial statements assets measured translation at fair value differences of through other Share capital -Unappropriated foreign comprehensive Non-controlling common stock Capital surplus Legal reserve retained earnings operations income Total interest Total equity 2019 Balance at January 1, 2019 \$ 2,679,910 638,708 2,341,559 27,240 \$ 1.242,907 \$ 6.931.976 324,709 \$ 7.256,685 1,652 Profit for the year 1,463,926 359,457 1.823.383 1,463,926 Other comprehensive income (loss) 780 44,672) 373,810 329,918 1,434) 328,484 1,464,706 44,672 373,810 1,793,844 358,023 2,151,867 Total comprehensive income Appropriations of 2018 earnings Legal reserve 95,073 95,073) Cash dividends to shareholders 803,973) 803,973) 803,973) 485 485 Capital surplus-dividends not received by shareholders 485 Cash dividends to non-controlling interest 41,710) (41,710) Cash receipt from non-controlling interest of a subsidiary through capital increase in cash 63,640 63,640 \$ 2,679,910 2,137 733,781 2,907,219 17,432 \$ 1,616,717 \$ 7.922.332 704.662 \$ 8,626,994 Balance at December 31, 2019 2020 704,662 Balance at January 1, 2020 \$ 2,679,910 2,137 733,781 2,907,219 17,432) \$ 1,616,717 \$ 7,922,332 \$ 8,626,994 1.657.082 1.657.082 17,206) 1.639.876 Profit for the year Other comprehensive loss 13,197) 115,489) 75,598) 204,284) 147) 204,431) Total comprehensive income (loss) 1,643,885 115,489 75,598 1,452,798 17,353 1,435,445 Appropriations of 2019 earnings Legal reserve 146,471 146,471) 1,071,964) 1,071,964) Cash dividends to shareholders 1,071,964) Capital surplus-dividends not received by shareholders 591 591 591 Cash dividends to non-controlling interest 332,670) 332,670) 1,229 1,229 1,229) Capital surplus-Change in ownership interests in subsidiaries Cash receipt from non-controlling interest of a subsidiary through capital increase in cash 138,000 138,000 Change in non-controlling interests 62,910) 62,910)

The accompanying notes are an integral part of these consolidated financial statements.

Chairman: Wu Yeh, Cheng

CEO: Thong Chotirat

Chief Accountant: Su Hua Lee

3,332,669

(\$ 132,921

\$ 1.541.119

\$ 8.304.986

428,500

\$ 8,733,486

880.252

3.957

\$ 2,679,910

Balance at December 31, 2020

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

(Expressed in thousands of New Taiwan dollars)

		Year ended l	December :	31
		2020	2019	
CASH FLOWS FROM OPERATING ACTIVITIES				
Profit from continuing operations before tax	\$	2,049,199	\$	2,203,030
(Loss) profit from discontinued operations before tax	(3,000)		2,216
Profit before tax		2,046,199		2,205,246
Adjustments				
Adjustments to reconcile profit (loss)				
Expected credit impairment loss		5,528		22
Depreciation		686,549		630,539
Depreciation of right-of-use assets		43,566		38,109
Amortization		4,137		4,509
Interest income	(1,159)	(17,543)
Interest expense		76,789		80,567
Dividend income	(57,589)	(45,737)
(Gain on reversal of) Provision for loss on inventory				
market price decline	(49,248)		45,910
Change in fair value less cost to sell of biological assets	(26,843)		12,411
Investment loss recognised under equity method		120		-
Gain on disposal of property, plant and equipment	(13,846)	(787,311)
Gain arising from lease modifications	(2)	(15)
Impairment loss of non-financial assets		13,331		=
Gain on disposal of investment	(84,145)		-
Changes in operating assets and liabilities				
Changes in operating assets				
Notes receivable		35,433		40,760
Accounts receivable	(86,300)	(44,268
Accounts receivable - related parties	(11,913)		309,568
Other receivables	(10,658)		10,365
Other receivables - related parties	(2,813)	(3,681
Inventories		242,543	(429,969
Biological assets	(123,225)	(94,854
Prepayments	(125,208)		277,518
Changes in operating liabilities				
Notes payable		126,165		79,803
Accounts payable		94,812	(30,536)
Accounts payable - related parties	(58,908)	(86,912)
Other payables		37,295		215,921
Other payables - related parties	(15,402)		1,320
Net defined benefit liability	(19,154)	(18,557)
Cash inflow generated from operations		2,726,054		2,393,185
Cash paid for income tax	(334,408)	(432,868)
Net cash flows from operating activities		2,391,646		1,960,317

(Continued)

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

(Expressed in thousands of New Taiwan dollars)

	Year ended December 31			
		2020		2019
CASH FLOWS FROM INVESTING ACTIVITIES				
Acquisition of investments accounted for using equity method	(\$	100,000)	\$	-
Increase in other current assets	(40,234)	(250)
Acquisition of property, plant and equipment	Ì	2,816,141	Ì	1,950,446)
Proceeds from disposal of property, plant and equipment	`	40,007	`	792,995
Acquisition of intangible assets	(83)		-
(Increase) decrease in other non-current assets	(15,108)		22,459
Cash receipt of interest		1,295		17,407
Cash receipt of dividends		57,589		45,737
Loss of control in subsidiaries	(257,374)		-
Proceeds from disposal of subsidiaries		246,654		-
Net cash flows used in investing activities	(2,883,395)	(1,072,098)
CASH FLOWS FROM FINANCING ACTIVITIES				
Increase (decrease) in short-term borrowings		316,227	(424,523)
(Decrease) increase in short-term notes and bills payable	(379,233)		359,389
Proceeds from long-term borrowings		6,364,000		5,070,000
Payment of long-term borrowings	(5,325,250)	(3,933,250)
Payment of lease liabilities	(53,615)	(52,970)
Cash payment for interest	(76,182)	(82,971)
Cash dividends paid to owners of parent	(1,071,964)	(803,973)
Cash receipt from non-controlling interest of a subsidiary				
through capital increase establishment		138,000		63,640
Cash dividends paid to non-controlling interest	(332,670)	(41,710)
Capital surplus - dividends not received by shareholders		591		485
Net cash flows (used in) from financing activities	(420,096)		154,117
Effects of changes in foreign exchange rate	(13,225)	(4,467)
Net (decrease) increase in cash and cash equivalents	(925,070)		1,037,869
Cash and cash equivalents at beginning of year		1,172,749		134,880
Cash and cash equivalents at end of year	\$	247,679	\$	1,172,749
The components of cash and cash equivalents				
Cash and cash equivalents reported in the statement of				
financial position	\$	247,679	\$	873,651
Cash and cash equivalents classified as (non-current) assets (or				
disposal group) held for sale				299,098
Cash and cash equivalents at end of reporting period	\$	247,679	\$	1,172,749

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD.

Table of Distribution of Surplus Earnings Year 2020

Unit: NTD

Items	Amount	Note
Beginning retained earnings	1,688,784,315	
Less: Adjustment to 2020 retained earnings	(13,197,190)	
Adjusted un-appropriated retained earnings	1,675,587,125	
Add: 2020 net profit after tax	1,657,083,050	
Less: 10% legal reserve	(164,388,586)	
Distributable surplus earnings	3,168,281,589	
Distributable items:		
Cash dividend to shareholders	1,205,959,491	NT\$4.5per share
Un-appropriated retained earnings after distribution	1,962,322,098	

Chairman: Wu Yeh, Cheng CEO: Thong Chotirat Chief Accountant: Su Hua Lee

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD.

Comparison Table for the Rules for Election of Directors

Amended Article	Current Article	Note
1. Except as otherwise provided by law and regulation or by the Company's articles of incorporation, the election of directors shall be conducted in accordance with these Rules.	The election of directors of the Company shall be conducted in accordance with the Rules.	Refer to the related laws and regulations and the needs of commercial practice.
3. The Company shall prepare separate ballots for directors in numbers corresponding to the directors to be elected. The number of voting rights associated with each ballot shall be specified on the ballots, which shall then be distributed to the attending shareholders at the shareholders meeting.	3. The board of directors shall prepare separate ballots for directors in numbers corresponding to the directors to be elected. The number of voting rights associated with each ballot shall be specified on the ballots, which shall then be distributed to the attending shareholders at the shareholders meeting.	The amendment is in accordance with the Company Act that shareholders may convene a shareholders' meeting by their own under specified circumstances (such as when the board of directors fails to give a notice for convening a shareholders' meeting).
4. Before the election begins, the Chairman shall appoint a number of persons with shareholder status to perform the respective duties of vote monitoring and counting personnel.	4. Before the election begins, the Chairman shall appoint a number of persons to perform the respective duties of vote monitoring and counting personnel.	Refer to the related laws and regulations and the needs of commercial practice.
5. The Company shall prepare the ballot boxes for the election of directors and publicly checked by the vote monitoring personnel before voting commences.	5. The board of directors shall prepare the ballot boxes for the election of directors and publicly checked by the vote monitoring personnel before voting commences.	The amendment is in accordance with the Company Act that shareholders may convene a shareholders' meeting by their own under specified circumstances (such as when the board of directors fails to give a notice for convening a shareholders' meeting).
	6. If a candidate is a shareholder, a voter must enter the candidate's account name and shareholder account number in the "candidate" column of the ballot; for a non-shareholder, the voter shall enter the candidate's full name and identity card number. However, when the candidate is a governmental organization or juristic-person shareholder, the name of the governmental organization or juristic-person shareholder shall be entered in the	Delete.

Amended Article	Current Article	Note
	column for the candidate's account name in the ballot paper, or both the name of the governmental organization or juristic-person shareholder and the name of its representative may be entered. When there are multiple representatives, the names of each respective representative shall be entered.	
 6. A ballot is invalid under any of the following circumstances: The ballot was not prepared by a person with the right to convene the meeting. A blank ballot is placed in the ballot box. The writing is unclear and indecipherable or has been altered. The candidate whose name is entered in the ballot does not conform to the director candidate list. Other words or marks are entered in addition to the number of voting rights allotted. 	 A ballot is invalid under any of the following circumstances: Ballots not conducted by these Rules. A blank ballot is placed in the ballot box. The writing is unclear and indecipherable or has been altered. The candidate whose name is entered in the ballot is a shareholder, but the candidate's account name and shareholder account number do not conform with those given in the shareholder register, or the candidate whose name is entered in the ballot is a non-shareholder, and a cross-check shows that the candidate's name and identity card number do not match. Other words or marks are entered in addition to the candidate's account name or shareholder account number (or identity card number) and the number of voting rights allotted. No candidate's account name (or name), or shareholder's account number (or identity card number) are filled in. There are two or more than two candidates listed in a ballot. 	1. The number of this article is revised. 2. Refer to the TWSE public announcement No. 1090009468 on June 3, 2020 and the needs of commercial practice.
7. In the election of independent directors and non-independent directors of the Company, the number of directors will be as specified in this Corporation's articles of incorporation, with voting rights separately calculated for independent and non-independent director positions.	8. In the election of independent directors and non-independent directors of the Company, the number of directors will be as specified in this Corporation's articles of incorporation, with voting rights separately calculated for independent and non-independent director positions.	The number of this article is revised.

Amended Article	Current Article	Note
Those receiving ballots representing the highest numbers of voting rights will be elected sequentially according to their respective numbers of votes. When two or more persons receive the same number of votes, thus exceeding the specified number of positions, they shall draw lots to determine the winner, with the Chairman drawing lots on behalf of any person not in attendance.	Those receiving ballots representing the highest numbers of voting rights will be elected sequentially according to their respective numbers of votes. When two or more persons receive the same number of votes, thus exceeding the specified number of positions, they shall draw lots to determine the winner, with the Chairman drawing lots on behalf of any person not in attendance.	
8. The voting rights shall be calculated on site immediately after the end of the poll, and the results of the calculation shall be announced by the Chairman on the site of meeting.	9. The voting rights shall be calculated on site immediately after the end of the poll, and the results of the calculation shall be announced by the Chairman on the site of meeting.	The number of this article is revised.
9. The Company shall issue notifications to the persons elected as directors.	10. The board of directors of the Company shall issue notifications to the persons elected as directors.	 The number of this article is revised. The amendment is in accordance with the Company Act that shareholders may convene a shareholders' meeting by their own under specified circumstances (such as when the board of directors fails to give a notice for convening a shareholders' meeting).
	11.Matters not specified in these Rules shall be conducted in accordance with the Company Act, the Company's articles of incorporation and the relevant laws and regulations.	Delete.
10. These Rules and any amendments hereto shall be implemented after approval by a shareholders meeting.	12. These Rules and any amendments hereto shall be implemented after approval by a shareholders meeting.	The number of this article is revised.

Appendix

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD.

Rules of Procedure for Shareholders Meetings

Approved by the General Shareholders' Meeting on June 18, 2002

- 1. Shareholders' Meeting of the Company (the "Meeting") shall be conducted in accordance with the Rules of Procedure, except as otherwise provided by the relevant laws and regulations.
- The Company shall furnish the attending shareholders with an attendance book to sign, or attending shareholders may hand in a sign-in card in lieu of signing in.
 The number of shares in attendance shall be calculated according to the shares indicated by the attendance book and sign-in cards handed in.
- 3. Attendance and voting at the Meeting shall be calculated based on the number of shares.
- 4. The venue for a shareholders meeting shall be the premises of the Company, or a place easily accessible to shareholders and suitable for a shareholders meeting. The meeting may begin no earlier than 9 a.m. and no later than 3 p.m.
- 5. If a shareholders meeting is convened by the Board of Directors, the meeting shall be chaired by the chairman of the Board. When the chairman of the Board is on leave or for any reason unable to exercise the powers of the chairman, the chairman shall appoint one of the directors to act as chair. Where the chairman does not make such a designation, the directors shall select from among themselves one person to serve as chair.

 If a shareholders meeting is convened by a party with power to convene but other than the Board of Directors, the convening party shall chair the meeting.
- 6. The Company may appoint its attorneys, certified public accountants, or related persons to attend a shareholders meeting. Persons handling administrative affairs of a shareholders meeting shall wear identification cards or arm bands.
- 7. The Company shall make an uninterrupted audio and video recording for the whole process of the Meeting. The recorded materials shall be retained for at least one year.
- 8. The chairman shall call the meeting to order at the appointed meeting time. However, when the attending shareholders do not represent a majority of the total number of issued shares, the chairman may announce a postponement, provided that no more than two such postponements, for a combined total of no more than 1 hour, may be made. If the quorum is not met after two postponements, but the attending shareholders represent one third or more of the total number of issued shares, a tentative resolution may be adopted pursuant to Article 175, paragraph 1 of the Company Act.
 - When, prior to conclusion of the meeting, the attending shareholders represent a majority of the total number of issued shares, the chairman may resubmit the tentative resolution for a vote by the shareholders meeting pursuant to Article 174 of the Company Act.
- 9. If a shareholders meeting is convened by the Board of Directors, the meeting agenda shall be set by the Board of Directors. The meeting shall proceed in the order set by the agenda, which may not be changed without a resolution of the shareholders meeting.
 - The provisions of the preceding paragraph apply mutatis mutandis to a shareholders meeting convened by a party with the power to convene that is not the Board of Directors.
 - The chairman may not declare the meeting adjourned prior to completion of deliberation on the meeting agenda of the preceding two paragraphs (including extraordinary motions), except by a resolution of the shareholders meeting.
 - The shareholders cannot designate any other person as chairman and continue the Meeting in the same or other place after the Meeting is adjourned. In the event that the chairman declares the meeting adjourned in violation of the Rules of Procedure, the attending

- shareholders may elect a new chairman by agreement of a majority of the votes represented by the attending shareholders, and then continue the meeting.
- 10. Before speaking, an attending shareholder must specify on a speaker's slip the subject of the speech, his/her shareholder account number (or attendance card number), and account name. The order in which shareholders speak will be set by the chairman.
 - A shareholder in attendance who has submitted a speaker's slip but does not actually speak shall be deemed to have not spoken. When the content of the speech does not correspond to the subject given on the speaker's slip, the spoken content shall prevail.
 - When an attending shareholder is speaking, other shareholders may not speak or interrupt unless they have sought and obtained the consent of the chairman and the shareholder that has the floor; the chairman shall stop any violation.
- 11. Except with the consent of the chairman, a shareholder may not speak more than twice on the same proposal, and a single speech may not exceed 5 minutes. If the shareholder's speech violates the rules or exceeds the scope of the agenda item, the chairman may terminate the speech.
- 12. When a juristic person is appointed to attend as proxy, it may designate only one person to represent it in the Meeting.
 - When a juristic person shareholder appoints two or more representatives to attend a shareholders meeting, only one of the representatives so appointed may speak on the same proposal.
- 13. After an attending shareholder has spoken, the chairman may respond in person or direct relevant personnel to respond.
- 14. When the chairman is of the opinion that a proposal has been discussed sufficiently to put it to a vote, the chairman may announce the discussion closed and call for a vote.
- 15. Vote monitoring and counting personnel for the voting on a proposal shall be appointed by the chairman, provided that all monitoring personnel shall be shareholders of the Company. The results of the voting shall be announced on-site at the meeting, and a record made of the vote.
- 16. When a meeting is in progress, the chairman may announce a break based on time considerations.
- 17. Except as otherwise provided in the Company Act and in the Company's Articles of Incorporation, the passage of a proposal shall require an affirmative vote of a majority of the voting rights represented by the attending shareholders.

 The resolution shall be deemed adopted and shall have the same effect as if it was voted by
 - The resolution shall be deemed adopted and shall have the same effect as if it was voted by casting ballots if no objection is voiced after solicitation by the chairman.
- 18. When there is an amendment or an alternative to a proposal, the chairman shall present the amended or alternative proposal together with the original proposal and decide the order in which they will be put to a vote. When any one among them is passed, the other proposals will then be deemed rejection, and no further voting shall be required.
- 19. The chairman may direct the proctors or security personnel to help maintain order at the meeting place. When proctors or security personnel help maintain order at the meeting place, they shall wear an identification card or armband bearing the word "Proctor."
- 20. The Rules of Procedure and any amendments shall be implemented after adoption by shareholders meetings.

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. Articles of Incorporation

Approved by the General Shareholders' Meeting on June 26, 2019

Chapter I- General Provisions

Article 1

The Company is incorporated, as a company limited by shares, under the Company Act of the Republic of China. The Company's Chinese name is 台灣卜蜂企業股份有限公司 and its English name is CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD.

Article 2

The scope of business of the Company is as follows:

1	A401010	Operation of Livestock Farm
2	A401020	Animal Husbandry
3	A401040	Livestock Farming
4	C101010	Slaughter
5	C103050	Canned, Frozen, Dehydrated Food Manufacturing
6	C199030	Instant Food Manufacturing
7	C199990	Other Food Manufacturing Not Elsewhere Classified
8	C201010	Prepared Animal Feeds Manufacturing
9	F101040	Wholesale of Animal Husbandry
10	F101050	Wholesale of Aquatic Products
11	F102170	Wholesale of Food and Grocery
12	F103010	Wholesale of Animal Feeds
13	F201020	Retail sale of Husbandry Products
14	F201030	Retail Sale of Aquatic Products
15	F202010	Retail Sale of Animal Feeds
16	F203010	Retail Sale of Food and Grocery
17	F401010	International Trade
18	I101070	Agriculture, Forestry, Fishing and Animal Husbandry Consultancy
19	I101090	Food Consultancy
20	I103060	Management Consulting Services
21	IG01010	Biotechnology Services
22	F501060	Restaurants
23	F501990	Other Eating and Drinking Places Not Elsewhere Classified
24	ZZ99999	All business items that are not prohibited or restricted by law, except those that are subject to special approval.

Article 2-1

The total amount of the Company's investment in other business shall be without the restriction of forty percent (40%) of the Company's paid-in capital.

Article 3

The Company has its head office in Taipei City. When it is necessary and with a resolution by the Board of Directors, the Company may set up branch offices and plants domestically and abroad.

Article 4

The Company may provide endorsements and guarantees to its subsidiaries or a company related to its business.

Chapter II - Shares

Article 5

The authorized capital of the Company is 3,579,000,000 New Taiwan Dollars, divided into 357,900,000 shares with a par value of ten New Taiwan Dollars (NT\$10) per share. All the shares may be issued in installments with a resolution by the Board of Directors.

Article 6

The share certificates of the Company shall be affixed with the signatures or personal seals of the director representing the company, serially numbered, indicated the particulars in accordance with Article 162 of the Company Act and shall be duly certified or authenticated by the bank which is competent to certify shares under the laws before issuance.

Article 6-1

When issuing new shares, the Company may print a share certificate in respect of the full number of shares to be issued at that time, and arrange for the share certificate to be kept by a centralized securities depositary enterprise.

The Company may be exempted from printing any share certificates for the shares issued, and the company shall register the issued shares with a centralized securities depositary enterprise.

Article 7

The transfer of shares, pledge of rights, loss, succession, gift, loss of seal, amendment of seal, change of address or similar stock affairs conducted by shareholders of the Company, shall follow the Regulations Governing the Administration of Shareholder Services of Public Companies promulgated by the competent authority, unless otherwise provided in laws and securities regulations.

Article 8

(Deleted)

Article 9

The alteration in the shareholders' roster shall be suspended within sixty (60) days prior to the date of a general shareholder's meeting, thirty (30) days prior to the date of a special shareholders' meeting, or five (5) days prior to the target date fixed by the Company for distribution of dividends, bonuses, or other benefits.

Article 10

Shareholders shall submit the seal specimen to the Company. The Company shall verify the seal used by a shareholder for claiming dividends or written exercising rights in compliance with seal specimen kept in the Company.

Chapter III- Shareholders' Meetings

Article 11

There are two kinds of shareholders' meetings, the general meetings and the special meetings.

- (1) General meetings shall be convened by the Board of Directors within six (6) months after the close of each fiscal year.
- (2) Special meetings shall be convened when necessary in accordance with the laws and regulations.

Article 12

Unless otherwise provided in the Company Act, the Chairman of Board of Directors shall preside at each meeting of shareholders. In case that the Chairman is on leave or absence or cannot exercise his power and authority for any cause, the Chairman of Board of Directors shall designate either the Vice Chairman or one of the directors to act on his behalf in accordance with the Company Act. The shareholders' meeting shall be conducted in accordance with the Rules and Procedures of Shareholders' Meeting of the Company.

Article 13

A notice to convene a general meeting of shareholders shall be given to each shareholder no later than thirty (30) days prior to the scheduled meeting date. A notice to convene a special meeting of shareholders shall be given to each shareholder no later than fifteen (15) days prior to the scheduled meeting date. The date, place of the meeting and the causes or subjects of a shareholders' meeting to be convened shall be indicated in the individual notice to be given to shareholders.

Article 14

Unless otherwise provided in the Company Act, resolutions at a shareholders' meeting shall be adopted by a majority vote of the shareholders present, who represent more than one-half of the total number of voting shares.

Article 15

Except in the circumstances otherwise provided in laws and regulations, a shareholder shall have one voting power in respect of each share in his/her/its possession.

Article 16

If a shareholder is unable to attend a shareholders' meeting, he/she/it may appoint a proxy to attend a shareholders' meeting in his/her/its behalf by executing a power of attorney form printed by the Company and stating the scope of power authorized to the proxy.

The proxies to be used for attendance at a shareholders' meeting, unless otherwise provided in the Company Act, shall be in accordance with the Regulations Governing the Use of Proxies for Attendance at Shareholders' Meetings of Public Companies promulgated by the competent authority.

Article 17

Resolutions adopted at a shareholders' meeting shall be recorded in the minutes of the meeting, which shall be affixed with the signature or seal of the Chairman of the meeting and shall be distributed to all shareholders of the company within twenty (20) days after the close of the shareholders' meeting in accordance with the Company Act.

The minutes of shareholders' meeting shall record the date and place of the meeting, the name of the chairman, the method of adopting resolutions, and a summary of the essential points of the proceedings and the results of the meeting. The minutes shall be kept persistently throughout the life of the Company. The attendance list bearing the signatures of shareholders present at the meeting and the powers of attorney of the proxies shall be kept by the Company for a minimum period of at least one year.

However, if a lawsuit has been instituted by any shareholder in accordance with the provisions of Article 189 of the Company Act, the minutes of the shareholders' meeting involved shall be kept by the Company until the legal proceedings of the foregoing lawsuit have been concluded.

Chapter IV - Directors and Managerial Personnel

Article 18

There are eight directors of the Company, who shall be elected by the shareholders' meeting from among the persons with disposing capacity. The term of office of a director shall be three years, and a director may be eligible for re-election. The independent directors shall not be less than three in number and not less than one-fifth of the total number of directors. The election of directors is adopted by candidate nomination system. The election of independent directors and non-independent directors shall be held together, and the elected members of independent directors and non-independent directors shall be calculated separately.

The percentage of shareholdings of all directors shall be in accordance with the Rules and Review Procedures for Director and Supervisor Share Ownership Ratios at Public Companies promulgated by the competent authority.

Article 19

The Board of Directors is composed of the entirety of directors, in conducting business, shall act in accordance with laws and ordinances, the Articles of Incorporation, and the resolutions adopted at the meetings of shareholders.

Article 20

The Company has a Chairman and may have a Vice Chairman; the Board of Directors shall elect a Chairman and/or a Vice Chairman from among the directors in accordance with the Company Act. The Chairman shall externally represent the Company.

Article 21

Meetings of the Board of Directors, unless otherwise provided for in the Company Act, shall be convened by the Chairman of the Board of Directors.

Unless otherwise provided for in the Company Act, or other laws and ordinances, resolutions of the Board of Directors shall be adopted by a majority of the directors at a meeting attended by a majority of the directors.

Article 22

The Chairman of Board Directors shall preside at the meetings of Board of Directors. In case that the Chairman is on leave or absence or cannot exercise his power and authority for any cause, the Chairman of Board of Directors shall designate either the Vice Chairman or one of the directors to act on his behalf in accordance with the Company Act. In case that a director cannot attend the meeting for any cause whatsoever, he/she may appoint another director to attend a meeting of the Board of Directors in his/her behalf.

In case a meeting of the Board of Directors is proceeded via visual communication network, then the directors taking part in such a visual communication meeting shall be deemed to have attended the meeting in person.

In the case of emergency, the meeting of the Board of Directors may be convened at any time. A notice for calling a meeting of the Board of Directors may be effected by means of written, electronic transmission or facsimile.

Article 23

The Company establishes an Audit Committee in compliance with Articles 14-4 of the Securities and Exchange Act. The Audit Committee and its independent director members shall exercise the power and authority in accordance with the provisions regarding supervisors in the Company Act, the Securities and Exchange Act, other laws and regulations.

Article 24

(Deleted)

Article 25

The Company has one Chief Executive Officer (CEO). The CEO is empowered by the Board of Directors, responsible for the business and employee recruit.

Article 26

Appointment and discharge of the CEO shall be nominated by the Chairman and be decided in accordance with the resolution of the Board of Directors.

Chapter V – Accounting

Article 27

The Company's fiscal year is starting from January 1 until December 31 of every calendar year. The final account closing shall be conducted at end of every fiscal year.

Article 28

After the final account closing of every fiscal year, the Board of Directors, in accordance with the Company Act, shall submit the following reports and statements to a general meeting of shareholders for ratification:

- 1. Business report;
- 2. Financial statements;
- 3. Surplus earning distribution or loss off-setting proposals.

Article 29

The Company is in the stage of stable growth, considering the capital demand of the Company and the cash inflow that the shareholders desire, while the Company has profit as a result of the annual final accounting, shall pay all taxes and dues pursuant to laws, offset its accumulated losses, and then set aside 10% of such profits as legal reserve. Where such legal reserve amount has reached the Company's paid-in capital, this provision shall not apply. The Company then set aside or reverse special reserve in accordance with the laws and regulations requested by the competent authority. The remaining surplus profits together with the un-appropriated retained earnings of the previous years shall be distributed as shareholders' dividends proposed by the Board of Directors. Cash dividends shall not be less than 10% of the total distributed dividends. While the cash dividends per share is less than NT\$0.1, the cash dividends shall be distributed in the form of stock dividends.

The distributable dividends and bonuses, or the legal reserve and capital reserve provided in the Paragraph 1 of Article 241 of the Company Act, in whole or in part, may be paid in cash after a resolution has been adopted by a majority vote at a meeting of the Board of Directors attended by two-thirds of the total number of directors of the Company; and in addition thereto a report of such distribution shall be submitted to the shareholders' meeting. In the case of distribution in the form of new issued shares, shall be conducted by a

resolution adopted at a shareholders' meeting.

Article 29-1

When the Company has profit of the current year, at least 1% or more shall be distributed as employees' bonuses. In case that the Company has accumulative losses, a sufficient amount shall be reserved to offset its accumulative losses in advance.

Article 30

(Deleted)

Article 31

The remuneration for the chairman and directors is according to the individual merit for the degree of participation and contribution in the operation of the Company, in view of the standards of international and local industry, the Board of Directors is authorized to determine the aforesaid remuneration. In case that a shareholder or a director acts as a managerial officer or staff/employee of the Company, he/she shall be deemed as a general staff/employee and be paid for the salary.

Chapter VI – Supplementation

Article 32

The organizational rules and the detailed procedures of business operation of the Company shall be separately determined by the Board of Directors.

Article 33

Any matters not provided for in these Articles of Incorporation shall be governed by the Company Act.

Article 34

(Deleted)

Article 35

These Articles of Incorporation were stipulated on July 30, 1977. The first Amendment was made on August 20, 1978, the second Amendment on June 10, 1979, the third Amendment on September 30, 1980, the fourth Amendment on December 31, 1980, the fifth Amendment on March 6, 1981, the sixth Amendment on June 10, 1981, the seventh Amendment on June 30, 1981, the eighth Amendment on May 29, 1982, the ninth Amendment on March 15, 1983, the tenth Amendment on May 2, 1984, the eleventh Amendment on September 30, 1984, the twelfth Amendment on May 28, 1985, the thirteenth Amendment on November 17, 1986, the fourteenth Amendment on July 29, 1987, the fifteenth Amendment on December 8, 1987, the sixteenth Amendment on April 1, 1988, the seventeenth Amendment on September 24, 1988, the eighteenth Amendment on April 17, 1989, the nineteenth Amendment on June 11, 1990, the twentieth Amendment on May 17, 1991, the twenty-first Amendment on June 4, 1992, the twenty-second Amendment on June 8, 1993, the twenty-third Amendment on May 23, 1994, the twenty-fourth Amendment on June 13, 1995, the twenty-fifth Amendment on June 5, 1996, the twenty-sixth Amendment on May 28, 1997, the twenty-seventh Amendment on June 5, 1998, the twenty-eighth Amendment on May 26, 2000, the twenty-ninth Amendment on June 18, 2002, the thirtieth Amendment on June 14, 2005, the thirty-first Amendment on June 20, 2006, the thirty-second Amendment on June 28, 2007, the thirty-third Amendment on June 18, 2010, the thirty-fourth Amendment on June 21, 2012, the thirty-fifth Amendment on June 19, 2014, the thirty-sixth Amendment on June 17, 2015, the thirty-seventh Amendment on June 17, 2016, the thirty-eighth Amendment on June 15, 2017, the thirty-ninth Amendment on June 26, 2019. Any amendment to the Articles of Incorporation of the Company shall be in accordance with the resolution adopted at a shareholders' meeting, and be submitted to the competent authority.

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD.

Rules for Election of Directors

Approved by the General Shareholders' Meeting on June 17, 2015

- 1. The election of directors of the Company shall be conducted in accordance with the Rules.
- In the election of directors of the Company, each share shall have voting rights in number equal to the
 directors to be elected, and may be cast for a single candidate or split among multiple candidates.
 The election of independent directors and non-independent directors shall be held together, however,
 the number of independent directors and non-independent directors elected shall be calculated
 separately.
- 3. The board of directors shall prepare separate ballots for directors in numbers corresponding to the directors to be elected. The number of voting rights associated with each ballot shall be specified on the ballots, which shall then be distributed to the attending shareholders at the shareholders meeting.
- 4. Before the election begins, the Chairman shall appoint a number of persons to perform the respective duties of vote monitoring and counting personnel.
- 5. The board of directors shall prepare the ballot boxes for the election of directors and publicly checked by the vote monitoring personnel before voting commences.
- 6. If a candidate is a shareholder, a voter must enter the candidate's account name and shareholder account number in the "candidate" column of the ballot; for a non-shareholder, the voter shall enter the candidate's full name and identity card number. However, when the candidate is a governmental organization or juristic-person shareholder, the name of the governmental organization or juristic-person shareholder shall be entered in the column for the candidate's account name in the ballot paper, or both the name of the governmental organization or juristic-person shareholder and the name of its representative may be entered. When there are multiple representatives, the names of each respective representative shall be entered.
- 7. A ballot is invalid under any of the following circumstances:
 - (1) Ballots not conducted by these Rules.
 - (2) A blank ballot is placed in the ballot box.
 - (3) The writing is unclear and indecipherable or has been altered.
 - (4) The candidate whose name is entered in the ballot is a shareholder, but the candidate's account name and shareholder account number do not conform with those given in the shareholder register, or the candidate whose name is entered in the ballot is a non-shareholder, and a cross-check shows that the candidate's name and identity card number do not match.
 - (5) Other words or marks are entered in addition to the candidate's account name or shareholder account number (or identity card number) and the number of voting rights allotted.
 - (6) No candidate's account name (or name), or shareholder's account number (or identity card number) are filled in.
 - (7) There are two or more than two candidates listed in a ballot.
- 8. In the election of independent directors and non-independent directors of the Company, the number of directors will be as specified in this Corporation's articles of incorporation, with voting rights separately calculated for independent and non-independent director positions. Those receiving ballots representing the highest numbers of voting rights will be elected sequentially according to their respective numbers of votes. When two or more persons receive the same number of votes, thus exceeding the specified number of positions, they shall draw lots to determine the winner, with the Chairman drawing lots on behalf of any person not in attendance.
- 9. The voting rights shall be calculated on site immediately after the end of the poll, and the results of the calculation shall be announced by the Chairman on the site of meeting.
- 10. The board of directors of the Company shall issue notifications to the persons elected as directors.
- 11. Matters not specified in these Rules shall be conducted in accordance with the Company Act, the Company's articles of incorporation and the relevant laws and regulations.
- 12. These Rules and any amendments hereto shall be implemented after approval by a shareholders meeting.

CHAROEN POKPHAND ENTERPRISE (TAIWAN) CO., LTD. Shareholding of All Directors

List of Directors

Record Date: April 26, 2021

	Name				eholding While Elected		Current Shareholding				
Position			Date Elected	Туре	Shares	Shareholding Ratio%	Туре	Shares	Shareholding Ratio%	Remarks	
Chairman	Wu Yeh, Cheng	Representatives									
Director	Prasert Poongkumarn	of Charoen		_							
Director	Chu Hsiung, Lin	Pokphand (Taiwan)	June 13, 2018	Common Shares	26,802,733	10.00%	Common Shares	26,802,733	10.00%		
Director	Thong Chotirat	Investment Ltd., Bermuda	Investment Ltd.,	d.,							1
Director	Monchai Leelaharat										
Independent Director	Yen Sung, Li		June 13, 2018	Common Shares	0	0.00%	Common Shares	0	0.00%		
Independent Director	Chia Nan, Fang		June 13, 2018	Common Shares	0	0.00%	Common Shares	0	0.00%		
Independent Director	Tsu M. Ongg		June 13, 2018	Common Shares	0	0.00%	Common Shares	0	0.00%		
	Total						·	26,802,733			

Total issued shares on June 13, 2018: 267,990,998 Shares Total issued shares on April 26, 2021: 267,990,998 Shares

Note: The minimum required combined shareholding of all directors by law: 12,000,000 shares
The combined shareholding of all directors on April 26, 2021: 26,802,733 shares

CPE has established Audit Committee that minimum required combined shareholding of all supervisors by law is not applicable.